

LOS ANGELES COUNTY
**COMMISSION FOR
CHILDREN AND FAMILIES**

2020 ANNUAL REPORT

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

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COMMISSION FOR CHILDREN AND FAMILIES 2020 ROSTER

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January 2020 – October 2020

Dr. Wendy B. Smith, Chair
Tiffany Boyd, Vice Chair
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EXECUTIVE DIRECTOR

Dr. Tamara N. Hunter

COMMISSION FOR CHILDREN AND FAMILIES' MISSION STATEMENT AND ORDINANCE

MISSION STATEMENT

The Commission for Children and Families advises the Board of Supervisors on strengthening service delivery systems and enhancing partnerships to create safer and more secure futures for Los Angeles County's at-risk children and their families.

ORDINANCE

The Commission was created by the Los Angeles County Board of Supervisors (Board) on May 8, 1984, and is charged by its ordinance to:

- Review all programs administered by County departments that provide services for at-risk children;
- Receive input from appropriate community groups and individuals concerning administered children's services programs;
- Review and make recommendations to the Board concerning legislation dealing with children's needs;
- Make recommendations, as necessary, to various County department heads to improve children's services;
- Make recommendations, as necessary, to the Board on action to be taken to improve children's services; and,
- Provide an annual report to the Board concerning the status of children's services, along with recommendations for their improvement, to be utilized for broad community distribution and discussion.

YEAR IN REVIEW: KEY ISSUES IMPACTING CHILDREN AND FAMILIES

The year 2020 was extraordinary. It was a year characterized by tremendous pain and unimaginable hardship for many, but it also included undeniable bright spots and beacons of hope for residents of Los Angeles County.

Coronavirus Disease 2019 (COVID-19)

During this review period, the novel coronavirus disease 2019 (COVID-19) pandemic brought the world to its knees. As the year 2020 drew to a close, there were more than 85 million confirmed cases across the globe, more than 1.8 million people had lost their lives, and a devastating international economic crisis was in full bloom.¹

In 2020, the United States was one of the hardest hit countries in the world, and Los Angeles County an epicenter of the crisis. By December 31, 2020, Los Angeles County had more than 770,602 cumulative cases, and more than 10,000 residents had succumbed to the disease- with one person dying from COVID-19 every 10 minutes.²

Latinx and Black residents, as well as those living in poor communities, were more likely to contract and die from the virus at disproportionate rates. Despite declarations of a state and local public health emergency and issuance of several executive and public health officer orders, which mandated closure of “non-essential” businesses; compelled K-12 schools, colleges, and universities to close physical sites and transition to virtual learning; imposed curfews; and, required residents to shelter in place, officials were unable to slow the spread of COVID-19 as we entered the new year.

The economic toll of the pandemic in Los Angeles County has also been significant. The County projected losing approximately \$2 billion in tax revenue by the end of the 2021 fiscal year, and widespread budgetary curtailments were enacted.⁴ For many residents, particularly poor Blacks, Latinx, and immigrants, the economic impact has been devastating. COVID-19 ushered in unprecedented rates of unemployment and economic insecurity. Consequently, Los Angeles County also experienced a high prevalence of food insecurity, causing hundreds of thousands of families to rely on school district-operated “Grab ‘n Go” meal programs and County-sponsored food distribution events to put food on the table. The rates of homelessness increased sharply during this time and residents reported experiencing increasing levels of pandemic-related psychological distress.⁵

Any one of the conditions created and/or exacerbated by COVID-19 is a risk factor for maltreatment; in combination, these stressors have the potential to significantly jeopardize child safety and wellbeing. In view of this reality, stakeholders were understandably alarmed by a 50% decrease in reports of suspected child abuse and neglect to the Los Angeles County Child Abuse Hotline when schools transitioned from on-grounds instruction to the virtual classroom.

COVID-19 also directly impacted the County's child welfare system in other ways. The Department of Children and Family Services (DCFS) was forced to contend with myriad challenges, ranging from a shortage of resource families willing to care for youth who had or could have been exposed to the virus, to an inability to obtain adequate personal protective equipment for frontline staff, to the tremendous digital divide that posed a barrier to foster youths' participation in distance learning. Youth detained in the County's juvenile halls and camps were also impacted by COVID-19 in similar ways, in addition to a considerable and increasing risk of exposure posed for those residing in congregate settings. Much of the Commission's work during this period of review involved supporting the County's response to COVID-19, and is discussed in greater detail in the Commission Activities section of this report.

Racial Justice

During the summer of 2020, a rapid series of high-profile murders of Black men and women by law enforcement, coupled with the COVID-19 fueled revelations of the true scope and scale of racial inequities and systemic discrimination in this country, brought the nation to a point of inflection and sparked a long overdue national conversation on racial justice. Thousands marched across the nation and resolved to take on racism within their respective spheres of influence. Los Angeles County responded to the urgency of the moment.

In July 2020, the Board declared that racism is a matter of public health in Los Angeles County and that anti-Black racism had reached crisis proportions. These declarations were coupled

with the adoption of a motion which launched the *Anti-Racism, Diversity, and Inclusion Initiative (ARDI)* ⁶. ARDI, led by the Chief Executive Office, is projected to engage stakeholders in the development and implementation of a countywide anti-racist policy agenda to abolish racism, particularly anti-Black racism, in all its forms. DCFS also advanced its efforts in this area with the hiring of the director for its Office of Equity.

Similarly, in July 2020, the Commission responded to these events by establishing its standing Committee on Racial Justice, which is discussed in further detail in the Commission Activities section of this report.

Youth Commission

In February 2020, the Board directed the creation of the Los Angeles County Youth Commission. The Youth Commission will be comprised solely of young people who have been impacted by child welfare and/or juvenile justice system(s), and serve as an advisory body to the Board and County departments. The Youth Commission will provide a platform through which policy, practice, and service delivery to children, youth, and families can be informed and shaped by the lived experiences of people impacted by these systems. The Youth Commission's executive director was hired in December 2020.

Thriving Families, Safer Children

In September 2020, Los Angeles County was selected as one of four jurisdictions to participate in the Thriving Families, Safer Children initiative. The multi-year effort, led by the United States Children's Bureau, Casey Family Programs, Prevent Child Abuse America, and the Annie E. Casey

Foundation, aims to transform the child welfare system into a child and family well-being system. The initiative will bring together public, private, and community stakeholders to enhance and strengthen the continuum of community-based services and supports in effort to bolster protective factors and mitigate risk factors for maltreatment. The initiative will be co-led by DCFS and the Office of Child Protection (OCP).

Juvenile Justice

During this period of review the County advanced its ambitious agenda of juvenile justice reform. In November 2020, the Board adopted a motion in which it committed to transforming the County's current juvenile justice system to a "restorative, health-focused, care-first model." Most notably, this transition includes the separation of juvenile services from the Probation Department and creation of the Los Angeles County Department of Youth Development.

Recommendations for creation of the Department of Youth Development were developed by the Youth Justice Work Group, comprised of a broad range of stakeholders, and centered on lifting up and honoring the voices of young people with lived experience. The transition of juvenile probation to the newly created Department of Youth Development is projected to occur through a three-phased process, over four-and-a-half years.

Board of Supervisors

In November 2020, Holly Mitchell was elected Supervisor of the Second Supervisorial District. With Supervisor Mitchell's win, the County's Board of Supervisors is now comprised of five women for the first time ever. Supervisor Mitchell's known priorities include child welfare and early care and education, which are in alignment with the Commission's areas of focus.

COMMISSION FOR CHILDREN AND FAMILIES ACTIVITIES IN 2020

The Commission was very active during this period of review, and its work centered on six areas of focus: (1.) COVID-19 Response; (2.) Equity and Racial Justice; (3.) Commission-Led Board Motions; (4.) Maltreatment Prevention; (5.) Out-of-Home Care; and (6.) Representative Participation. The Commission’s work during this period of review was supported by the Commission Services Division of the Executive Office of the Board of Supervisors.

FOCUS AREA: COVID-19 RESPONSE

Personal Protective Equipment

At the onset of the pandemic, Los Angeles County was impacted by a nationwide shortage of personal protective equipment (PPE), which necessitated rationing of available items. In response to this critical shortage, the County’s Emergency Operations Center established a four-tier PPE distribution plan, described below.

1. Tier I: Healthcare Professionals
2. Tier II: Public Safety Professionals
3. Tier III: Service Providers
4. Tier IV: Special Infrastructure Professionals

DCFS was initially assigned Tier III status, and as a result, was unable to obtain sufficient quantities of PPE for its frontline staff. In March 2020, the Commission successfully advocated at the Board level for DCFS’ elevation from Tier III to Tier II, arguing that frontline staff do, in fact, serve in a public safety capacity, as they are responsible for the safety of vulnerable children across this County. Upon its elevation in the countywide PPE distribution plan, DCFS immediately began receiving the quantities of PPE necessary to allow staff to safely carry out essential duties and responsibilities in service to at-risk children and families.

Conditions for Youth Residing in Juvenile Detention Facilities

Given the highly transmissible nature of COVID-19 and significant risk to those who reside in congregate settings, the Commission has been deeply concerned about conditions in the County’s juvenile halls and camps. During the reporting period, the Commission’s Ad Hoc Juvenile Justice Committee (Juvenile Justice Committee) began meeting with representatives from the Probation Department, Department of Mental Health, Department of Health Services, and Department of Public Health to learn more about the conditions of daily life for youth in facilities, and to advocate for improvements in the care provided.

Specifically, Juvenile Justice Committee members advocated for COVID-19 testing of all youth upon entry to a facility and at the time of discharge; continued mental health treatment for youth during the crisis, including for those in quarantine or isolation due to virus; and greater effort to safely reduce the population of youth detained in these settings. In June 2020, the Commission submitted a letter to the Board⁷ encouraging diligence in its oversight of implementation of a proposed plan to institute universal testing of all youth in halls and camps upon entry and at the time of release.

During the fall and winter of 2020, spikes in COVID-19 rates among Los Angeles County residents were reflected in increased rates of infection among Probation Department staff, and in the rates of detained youth placed in isolation or quarantine due to COVID-19 exposure. In December 2020, the Commission submitted a subsequent letter⁸ to the Board recommending that a task force be convened to (1.) develop a plan to safely decrease the number of youth detained in juvenile halls for short term stays and to prevent unnecessary placements in juvenile detention facilities whenever possible, and (2.) develop guidelines and accountability mechanisms to protect the health and well-being of Probation Department staff.

Education

In April 2020 schools began closing physical campuses and transitioning to virtual learning. As might be expected, distance learning created significant new educational challenges and exacerbated existing issues for children under DCFS supervision, who often struggle with educational attainment under the best of circumstances. In August 2020, Commission representatives began meeting with a wide array of stakeholders, including Board offices, Children’s Law Center, DCFS, the Los Angeles County Office of Education (LACOE), the Education Coordinating Council, relative caregivers, and their advocates, to better understand the scope and scale of educational needs, and to advocate for implementation of a coordinated countywide response to meet these needs. Core issues identified included insufficient access to individual devices and internet connections for each student, and inadequate access to individualized

education program (IEP) services, tutoring, and caregiver support, particularly for non-English speaking caregivers and those unfamiliar with technology.

In September 2020, Commission representatives began participating in the COVID-19 DCFS-LACOE Partnership Work Group (Work Group). The Work Group brought together DCFS and LACOE staff, as well as representatives from Children’s Law Center, educational advocates, philanthropy, community, and faith-based organizations to identify and address educational barriers resulting from distance learning. Keenly aware of the unique needs of relative caregivers, Commission representatives were extremely vocal about the importance of targeted focus on supporting caregivers. This advocacy led to establishment of the Caregivers Subcommittee of the Work Group for this purpose.

COVID-19 also created and exacerbated educational challenges for youth detained in juvenile halls and camps. Issues such as inadequate access to Wi-Fi, individual instruction time, and appropriate curriculum served as barriers to learning for youth in facilities. Representatives from the Commission’s Juvenile Justice Committee had several meetings with the Probation Department, LACOE, and the Coalition for LACOE Accountability to facilitate resolution of these concerns.

The Commission devoted its September and October 2020 meetings to addressing pandemic-related educational issues impacting DCFS and Probation-supervised youth.

California State Budget

The Governor's May Revision of the 2020 state budget reflected the severity of the economic crisis ushered in by COVID-19, and projected deep cuts across the board, including to vital services and supports for children in foster care. In June 2020, the Commission submitted a letter⁹ to the Board, recommending its advocacy at the state level to ensure adequate funding for critical services. Specifically, the letter respectfully urged advocacy to ensure continued funding for emergency caregiver payments to relatives and non-relative extended family members pending resource family approval; maintaining foster care level of care rates; extension of the Pandemic Electronic Benefit Transfer (P-EBT) program; restoration of the Family Urgent Response System; and, full funding of AB12, to allow uninterrupted services and supports to non-minor dependents.

Food Security

As previously discussed, the prevalence of food insecurity in Los Angeles County skyrocketed due to the impacts of COVID-19. The Commission, through its representative, brokered a partnership between the Los Angeles Regional Food Bank, Los Angeles County Emergency Food Security Branch, Second Supervisorial District, and the faith-based child welfare organization 3FN, to provide food to vulnerable families in need. Through this partnership, five food distribution events targeting DCFS-involved families were held, and more than 1000 families were served.

FOCUS AREA: EQUITY AND RACIAL JUSTICE

Racial Justice Committee

In July 2020, the Commission established a standing Racial Justice Committee (RJC) to lead its efforts to address anti-Black racism, disparity, and disproportionality in Los Angeles County's child welfare system.

The RJC developed three core goals:

- 1. Inform the reimagining of child welfare and juvenile justice in Los Angeles County with a Racial Justice Lens**

The Commission will focus on policy, organizational practices, funding, and strategic priorities of relevant County departments/initiatives, in addition to the work done by service providers, to effectuate meaningful and equitable change.

- 2. Maximize the Commission's Platform to Advance Racial Justice**

The Commission will use its platform to amplify community voice, with focus on issues impacting Black children, youth, and families, as well as community-based organizations led by people of color, to increase awareness and effectuate meaningful and equitable change.

- 3. Prepare/Develop the Commission's Membership to Advance a Racial Justice Agenda**

Commissioners will be knowledgeable and aware of factors impacting disparities and inequities in the child welfare and juvenile justice systems, and reflect diversity in representation and experience.

The RJC aims to achieve these goals by engaging and collaborating with a broad array of public, private, and community-based stakeholders. Initial RJC activities have included ongoing development and refinement of its work plan, meeting with the director of the DCFS Office of Equity, and participation in the County's Anti-racism, Diversity, and Inclusion Initiative. RJC members also attended the UCLA Pritzker Center-sponsored, three-part series of talks on Eradicating Racism and Bias in Foster Care, by Dr. Jessica Price, as well as an End Child Poverty in California Campaign event.

Board-Directed Equity Initiatives

During the period of review, the Commission was represented on several Board-directed equity initiatives, including the Los Angeles County Anti- Racism, Diversity, and Inclusion Initiative, and the Reimagining Safety, Health, and Human Services for the County's Children and Families Board motion, which names the Commission as a participating entity. Commission representatives participated in a focus group and a series of meetings to inform the strategic development of the County's equity plan, including development of its mission, vision, goals, and deliverables.

Gender Equity

This year, the Commission's Juvenile Justice Committee began collaborating with the Women and Girls Initiative (WGI) to examine and address the increasing prevalence of girls "crossing over" from the child welfare system to the juvenile justice system. In July 2020, the Juvenile Justice Committee and the WGI's Governing Council held a joint meeting on the subject matter. In October 2020, the Juvenile

Justice Committee's co-chair was a panelist at a WGI-sponsored virtual townhall, which focused on the state of women and girls in Los Angeles County.

FOCUS AREA: COMMISSION-LED BOARD MOTIONS

Foster Youth Bill of Rights

In November 2020, the Foster Youth Bill of Rights (FYBoR) multimedia materials launched statewide during a virtual event planned **by** current and former foster youth, **for** current and former foster youth. More than 150 attendees took part in the launch, which showcased the array of youth accessible materials, including the FYBoR website (LAYouthRights.com), handbook, coloring book, multifold wallet card, and poster. The materials developed in Los Angeles County have been adopted by the California Office of the Foster Care Ombudsperson, and will be used to educate and empower foster youth throughout the state. The cross-sector, multi-departmental FYBoR project had been led by the Commission, at the direction of the Board since July 2017.

Creating the Countywide Youth Commission

During the previous reporting period, the Commission convened the Youth Advisory Body Work Group and led stakeholders in exploration of the feasibility of establishing a countywide youth advisory body that would be comprised solely of youth who have been impacted by the child welfare and/or juvenile justice systems. In December 2019, the Commission submitted a report to the Board which summarized the feasibility assessment and included a recommendation that the Los Angeles County Youth Commission be created.

In February 2020, the Board unanimously passed the Creating the *Countywide Youth Commission*¹⁰ motion, which directed its establishment. The Commission served as lead on all aspects of the response to the February 2020 motion, including:

- Collaboration with the Office of County Counsel to draft the Youth Commission's ordinance and bylaws;
- Collaboration with the Chief Executive Office and the Executive Office of the Board of Supervisors to develop the Youth Commission's funding and staffing plan, including a proposed budget; and,
- Collaboration with the Executive Office of the Board of Supervisors to select and onboard the Youth Commission's executive director.

Commission representatives prioritized the continued engagement of young people with lived experience in this phase of the Youth Commission's creation to the greatest extent possible. The Youth Commission's ordinance and bylaws were informed by recommendations made by the Youth Advisory Body Work Group, and work group members participated in the executive director candidate review process and the first round of interviews. The Youth Commission's executive director is projected to begin his tenure in January 2021.

FOCUS AREA: MALTREATMENT PREVENTION

During this period of review, a Commission representative continued to serve as a lead in the implementation of the County's child maltreatment prevention initiative, in partnership with the Office of Child Protection (OCP) and First 5 LA. The Commission's representative also sits on the Los

Angeles County Policy Roundtable for Childcare and Development, where she plays a pivotal role in highlighting the intersection of early care and education, child welfare, and maltreatment prevention, while facilitating collaboration among sectors. Specifically, the Commission's representative:

- Served as advisor to OCP and the Los Angeles County Chief Information Office on development of Countywide Prevention Metrics, and co-lead on their publication in November 2020;
- Worked to connect Thriving Families, Safer Children initiative planning with key local measurement initiatives, (1.) Los Angeles County's Countywide Prevention Metrics, and (2.) First 5 LA's Impact Framework;
- Served as advisor on the development of the Community-Based Prevention Mapping web-based interface¹¹, which maps multiple need measurements and assets;
- Served on the Department of Public Health's Home Visiting Collaborative Leadership Council; and,
- Served on the planning committee for and as a panelist at the *First Annual Los Angeles County Early Care and Education Summit*.

FOCUS AREA: OUT-OF-HOME CARE

OCP Transitional Shelter Care Pilot Project

In February 2020, the Commission submitted to the Board the Report on the OCP Transitional Shelter Care Pilot Project¹²(Shelter Care Pilot), drafted by Commissioner Wendy Smith. The Commission had been involved with the Shelter Care Pilot, which has successfully reduced chronic placement instability among foster youth, since its inception in 2016.

The report provides an overview of the program and preliminary outcomes, in addition to the recommendation that it be formally evaluated and considered for expansion to serve more foster youth who struggle with mental health and behavioral challenges that impede placement stability.

Foster Together Network

The Commission continued to be a part of the Foster Together Network (FTN), a public-private collective impact initiative that aims to address the County's challenges with resource family recruitment and retention. During this period of review, the Commission's representative co-planned and facilitated a session of the FTN conference series, *Optimizing Caregiving in a 2020 Virtual World*.

The session, *Caregiving from the Other Side*, featured a "fishbowl conversation" between current and former foster youth, which afforded session attendees a unique opportunity to gain insight from young people who have been impacted by Los Angeles County's foster care system.

Commissioners also attended other sessions of this five-part conference series.

FOCUS AREA: REPRESENTATIVE PARTICIPATION

In addition to the previously described activities, during this period of review, individual Commissioners continued to represent the Commission as-a-whole on a number of work groups and formal County bodies. In these roles, Commissioners lent their respective expertise, provided thought partnership, and advocated for vulnerable youth and families as part of the following efforts during this period of review:

- **Domestic Violence and Child Welfare Work Group, Policy, and Data Subcommittees**
This work group, established during the reporting period and co-led by DCFS and the Los Angeles County Domestic Violence Council, focused on improving the policies and practices that govern the ways in which the intersection of child welfare and domestic violence is addressed to improve outcomes for children and families.
- **Dual Status Youth Work Group and Delinquency Prevention Subcommittee**
This OCP-led work group focused on finalizing a report and comprehensive recommendations for improving outcomes for dual status youth and those at risk of "crossing over" from the foster care system to the juvenile justice system.
- **Education Coordinating Council (ECC)**
The ECC, established to coordinate educational services for systems-involved youth, focused on equity and improving educational outcomes.
- **Faith-Based Engagement Task Force**
This DCFS-led task force focused on development of the Los Angeles County Faith in Motion Framework, which will serve as a roadmap for collaboration between the child welfare system and faith-based organizations in support children and families.

- **Family First Prevention Services Act (FFPSA) in LA Work Group, Advisory Board, and Service Array Subcommittee**
 This work group, co-lead by DCFS, Alliance for Children’s Rights, and Children’s Law Center, focused on planning for the implementation of FFPSA in Los Angeles County.
- **First 5 LA Board of Commissioners**
 This board continued to focus on maltreatment prevention and efforts to enhance and expand early care and education, in addition to responding to emergent COVID-19 related needs.
- **Invest LA/Thriving Families, Safer Children Advisory Board**
 This board, led by DCFS and OCP, focused on integrating the Invest LA and Thriving Families, Safer Children initiatives and planning for implementation.
- **Permanency Work Group**
 This OCP-led work group continued to focus on improving permanency outcomes for youth in foster care, including increasing the number of foster care placements with relative caregivers.
- **Psychotropic Medication Work Group**
 This OCP-led work group continued to focus on improving policy and practice governing the administration of psychotropic medication to youth in foster care.
- **Youth Justice Work Group**
 This work group, led by the Office of Youth Development and Diversion, focused on developing a final report and comprehensive recommendations for Los Angeles County’s reimagined juvenile justice system. This includes the recommendation that the Los Angeles County Department of Youth Development be created.

COMMISSION FOR CHILDREN AND FAMILIES MEETINGS IN 2020

Commission meetings are the primary vehicle through which information regarding pertinent topics within the Commission’s purview is shared with Commissioners, the broader child welfare community, and other stakeholders. During the reporting period, the Commission held 13 regular meetings and one special meeting. The topics of meeting presentations included:

- COVID-19 Updates from Los Angeles County Departments
- OCP Transitional Shelter Care Pilot Project
- Overview of the UCLA Pritzker Center
- Fostering Home Resource Family Recruitment Initiative
- Hidden Foster Care
- Los Angeles Police Department Audit of Electronic Suspected Child Abuse Report (ESCAR) Investigations
- “Support of Youth in Foster Care During the COVID-19 Pandemic” Board Motion
- SEED School of Los Angeles County
- DCFS-OCP Family Finding Pilot
- Governor Newsom’s Investments to Protect Foster Youth and Families Impacted by COVID-19
- DCFS’ Response to the “Support of Youth in Foster Care During the COVID-19 Pandemic” Board Motion
- Remarks on Current Events Involving Racial and Social Equity
- Updates on Foster Youth Education During COVID-19 from Children’s Law Center
- Updates on Foster Youth Education During COVID-19 from the LAC Office of Education
- Los Angeles County Office of Education Juvenile Court Schools Update

COMMISSION FOR CHILDREN AND FAMILIES REPRESENTATION ON BODIES IN 2020

Anti-Racism, Diversity, and Inclusion Initiative	Charity Chandler-Cole Zaid Gayle Dr. Tamara N. Hunter
COVID-19 DCFS-LACOE Partnership Work Group	Charity Chandler-Cole Dr. Tamara N. Hunter Dr. Jeanette Mann
Domestic Violence and Child Welfare Work Group, Policy, and Data Subcommittees	Dr. Tamara N. Hunter Dr. Wendy B. Smith
Dual Status Youth Work Group and Delinquency Prevention Subcommittee	Dr. Jacquelyn McCroskey Dr. Wendy B. Smith
Education Coordinating Council	Dr. Jeanette Mann
Faith-Based Engagement Task Force	Dr. Tamara N. Hunter Dr. Jeanette Mann
Family First Prevention Services Act in LA Work Group, Advisory Board, and Service Array Subcommittee	Dr. Jacquelyn McCroskey Dr. Wendy B. Smith
First 5 LA Board of Commissioners	Wendy Garen Dr. Jacquelyn McCroskey
Foster Together Network	Wendy Garen Dr. Tamara N. Hunter
Home Visiting Collaborative Leadership Council	Dr. Jacquelyn McCroskey
Invest LA/Thriving Families, Safer Children Advisory Board	Tiffany Boyd Dr. Jacquelyn McCroskey Dr. Wendy B. Smith

Juvenile Justice Ad Hoc Committee (Commission-Led)	Shimica Gaskins, Co-Chair Dr. Jacquelyn McCroskey, Co-Chair Carol O. Biondi Maria Brenes Liz Seipel Dr. Wendy B. Smith
Permanency Work Group	Dr. Wendy B. Smith
Policy Roundtable for Childcare and Development	Dr. Jacquelyn McCroskey Steve Zimmer
Psychotropic Medication Work Group	Wendelyn Julien Dr. Wendy B. Smith
Racial Justice Committee (Commission-Led)	Charity Chandler-Cole, Co-Chair Zaid Gayle, Co-Chair Tiffany Boyd Maria Brenes Gale Caswell Shimica Gaskins Dr. Jeanette Mann Dr. Wendy B. Smith Steve Zimmer
Youth Advisory Body Work Group (Commission-Led)	Tiffany Boyd Dr. Wendy B. Smith
Youth Justice Work Group	Dr. Tamara N. Hunter Dr. Jacquelyn McCroskey

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