



**LOS ANGELES COUNTY COMMISSION
FOR CHILDREN AND FAMILIES**

Celebrating 35 Years of Advocacy & Achievement

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Chair

Wendy Garen
Vice Chair

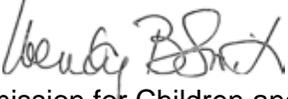
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Executive Director

February 27, 2020

TO: Supervisor Kathryn Barger, Chair
Supervisor Hilda L. Solis
Supervisor Mark Ridley-Thomas
Supervisor Sheila Kuehl
Supervisor Janice Hahn

FROM: Dr. Wendy B. Smith, Chair 
Los Angeles County Commission for Children and Families

SUBJECT: COMMISSION FOR CHILDREN AND FAMILIES' ANNUAL REPORT FOR
JULY 2018 – DECEMBER 2019

Please find enclosed, the Commission for Children and Families' (Commission) Annual Report for the period of July 2018 through December 2019. During the review period, the Commission's work focused significantly on fulfilling directives made in the Foster Youth Bill of Rights and Services and Exploring the Creation of a Countywide Youth Advisory Body Board motions, as well as on the priority areas of preventing maltreatment, enhancing services and supports for special populations with high-level needs, and cross-cutting initiatives.

We look forward to ongoing collaboration with your Honorable Board, County departments, our community partners, and other stakeholders as we strive to improve outcomes for vulnerable children, youth, and families in Los Angeles County.

Please contact me at wsmith@usc.edu or Executive Director, Dr. Tamara N. Hunter at huntet@dcfs.lacounty.gov if you have any questions.

Enclosure

c: Executive Officer, Board of Supervisors
Chief Executive Officer
County Counsel
Interim Chief Probation Officer
Auditor-Controller
Director, Department of Children and Family Services
Director, Department of Health Services
Director, Department of Mental Health
Director, Department of Public Health
Executive Director, Office of Child Protection
Children's Deputies, Board of Supervisors
Health Deputies, Board of Supervisors
Justice Deputies, Board of Supervisors

LOS ANGELES COUNTY **COMMISSION FOR CHILDREN AND FAMILIES**

JULY 2018 – DECEMBER 2019 ANNUAL

EXECUTIVE OFFICE



BOARD OF SUPERVISORS
COUNTY OF LOS ANGELES

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COMMISSION FOR CHILDREN AND FAMILIES

COMMISSIONERS BY SUPERVISORIAL DISTRICT

JULY 2018 – DECEMBER 2019

FIRST SUPERVISORIAL DISTRICT

SUPERVISOR HILDA L. SOLIS

Maria Brenes

Wendy Garen

Steve Zimmer

Julio Marcial

(Served until June 2019)

SECOND SUPERVISORIAL DISTRICT

SUPERVISOR MARK RIDLEY-THOMAS

Carol O. Biondi

Charity Chandler-Cole

Zaid Gayle

Dr. Kynna Wright

(Served until September 2019)

Jacquelyn M. Horton

(Served until September 2019)

THIRD SUPERVISORIAL DISTRICT

SUPERVISOR SHEILA KUEHL

Gale Caswell

Dr. Jacquelyn McCroskey

Dr. Wendy B. Smith

FOURTH SUPERVISORIAL DISTRICT

SUPERVISOR JANICE HAHN

William Bedrossian

Tiffany Boyd

Wendelyn Julien

FIFTH SUPERVISORIAL DISTRICT

SUPERVISOR KATHRYN BARGER

Liz Seipel

Shimica Gaskins

Dr. Jeanette Mann

Genevra Berger

(Served until September 2018)

Patricia Curry

(Served until October 2018)

COMMISSION OFFICERS

Dr. Wendy B. Smith, Chair

Tiffany Boyd, Vice Chair

Wendy Garen, Vice Chair

EXECUTIVE DIRECTOR

Dr. Tamara N. Hunter

COMMISSION FOR CHILDREN AND FAMILIES

MISSION STATEMENT AND ORDINANCE

MISSION STATEMENT

The Commission for Children and Families advises the Board of Supervisors on strengthening service delivery systems and enhancing partnerships to create safer and more secure futures for Los Angeles County's at-risk children and their families.

ORDINANCE

The Commission was created by the Los Angeles County Board of Supervisors (Board) on May 8, 1984, and is charged by its ordinance to:

- Review all programs administered by County departments that provide services for at-risk children;
- Receive input from appropriate community groups and individuals concerning administered children's services programs;
- Review and make recommendations to the Board concerning legislation dealing with children's needs;
- Make recommendations, as necessary, to various County department heads to improve children's services;
- Make recommendations, as necessary, to the Board on action to be taken to improve children's services; and
- Provide an annual report to the Board concerning the status of children's services, along with recommendations for their improvement, to be utilized for broad community distribution and discussion.

KEY ISSUES IMPACTING AT-RISK AND SYSTEMS-INVOLVED CHILDREN AND FAMILIES

During this period of review¹, five new Commissioners were appointed to the Commission. These appointments served to fill all 15 Commission seats for the first time in over four years and increased the Commission's level of diversity in both experience and expertise.

Youth Advisory Body Motion

On April 16, 2019, Supervisors Janice Hahn and Sheila Kuehl introduced the Exploring the Creation of a Countywide Youth Advisory Body Board motion. The motion, which passed unanimously, charged the Commission with leading stakeholders in exploration of the feasibility of establishing a County body comprised of young people who have been impacted by the child welfare and/or juvenile justice systems, to serve in an advisory capacity to the Board and County departments. Through a process that was both informed and characterized by authentic youth leadership and stakeholder engagement, the Commission was able to report back to the Board that establishment of a youth advisory body is feasible and incorporation of lived experience into decision making processes is necessary to improve outcomes for vulnerable children, youth, and families. Details regarding the Commission's leadership of the Exploring the Creation of a Countywide Youth Advisory Body Board motion are provided in the "Commission for Children and Families Activities" section of this report.

Antelope Valley

During this period of review, a series of tragic deaths of children residing in the Antelope Valley, who were known to the Department of Children and Family Services (DCFS), shed light on the high level of need and dearth of resources available for vulnerable residents of this geographically expansive and isolated region of the County. In recent years, the Antelope Valley has experienced a rapidly shifting demographic, including an influx of individuals and families with complex needs, and its formal and informal physical environment and resource infrastructure have struggled to keep up with the burgeoning needs of its population. When compared with other regions of the County, the Antelope Valley contends with disproportionately negative outcomes in key areas of life, including some of the highest rates of poverty, unemployment, and black infant mortality.

¹ The period of review covered in this report is July 2018 through December 2019. Going forward, the Commission's annual reports will align with the calendar year.

A coalition of public, private, philanthropic, and community-based stakeholders, including the Commission, has come together to develop a plan for a vision of an Antelope Valley wherein all children and families are supported, and residents have access to what they need to thrive.

Family First Prevention Services Act

During this period of review, Los Angeles County focused intently on planning for transition from the Title IV-E Waiver, which sunset on September 30, 2019, to implementation of the Family First Prevention Services Act (FFPSA).

The Title IV-E Waiver provided Los Angeles County (and all participating jurisdictions) both additional revenue and spending flexibility to better achieve safety, permanency, and well-being for children involved in the child welfare and juvenile justice systems, and safely reduce the number of children in foster care. Although some bridge funding is available to Title IV-E Waiver states as they transition to FFPSA, its sunset is projected to result in the loss of millions of dollars in federal funding.

The FFPSA significantly reforms federal child welfare financing by funding certain mental health services, substance abuse treatment, and in-home parenting skill training in order to prevent at-risk children from entering foster care. The legislation is also intended to improve child well-being by incentivizing states' reduced reliance on congregate care.

COMMISSION FOR CHILDREN AND FAMILIES ACTIVITIES

During this period of review, Commission activities focused significantly on fulfilling directives made in the Los Angeles County Foster Youth Bill of Rights and Services and Exploring the Creation of a Countywide Youth Advisory Body Board motions. Commission activities also continued to address prevention of child maltreatment, enhancing services and supports to special populations with high-level needs, and cross-cutting initiatives impacting children and families within the Commission's purview.

PRIORITY AREA: BOARD MOTIONS

FOSTER YOUTH BILL OF RIGHTS AND SERVICES (FYBORS)

In July 2017, the Board passed a motion directing the Commission to lead stakeholders in the development of a Foster Youth Bill of Rights and Services (FYBoRS) for Los Angeles County that reflects its values and vision for youth in care, and provides the necessary information about legislatively mandated rights, services, and programs, not only to current and former youth, but to all who touch their lives, in an effort to facilitate their development as "healthy, educated, and self-sufficient" young adults.

Phase 2 of this project commenced during this reporting period. With funding from DCFS, the Commission engaged the services of Entercom Communications to develop multi-media FYBoRS materials, i.e., a handbook, activity book, webpage, multifold wallet card, poster, and pamphlets. The Commission continued to collaborate closely with the California Office of the Foster Care Ombudsperson in the development of these materials, which will ultimately serve as the model for the entire State of California. The FYBoRS project is projected to conclude in the spring of 2020 with a formal launch event, supported by Third and Fourth Supervisorial Districts.

EXPLORING THE CREATION OF A COUNTYWIDE YOUTH ADVISORY BODY

On April 16, 2019 the Board passed a motion directing the Commission to lead stakeholders in exploration of the feasibility of establishing a countywide youth advisory body (YAB) comprised of youth who have been impacted by the child welfare and/or juvenile justice systems. The motion called for an assessment of current youth engagement strategies to identify best practices,

and, recommendations on where the YAB should be housed in the County; YAB funding and staffing; and, compensation for YAB members. The Commission implemented a three-pronged approach to fulfill Board directives: (1.) engage stakeholders; (2.) analyze the landscape; and, (3.) develop informed recommendations through a working group process.

A hallmark of this work was a sustained effort to incorporate youth voice and leadership to the greatest extent possible. Systems-impacted youth partnered with Commissioners to co-facilitate table discussions, visioning sessions/focus groups, and work group meetings.

More than 170 youth and representatives from 75 organizations were engaged through a range of activities, including a stakeholder convening, youth listening and visioning sessions/focus groups, informational interviews, scans, and a survey. Extensive stakeholder engagement and the landscape analysis produced insights that informed a comprehensive set of recommendations developed by the YAB Work Group. These recommendations should serve as a roadmap to guide the ongoing development of the YAB.

Key recommendations included in the December 4, 2019 report-back² to the Board were that:

- The YAB be established as a stand-alone commission, housed within the Executive Office of the Board of Supervisors, charged with utilizing its collective lived experience expertise to inform and shape policy, practice, and services that impact children, youth, and families
- The YAB be provided with the resources and supports it needs to successfully carry out its charge, including: access to information; adequate staffing; trauma-informed and youth accessible training materials and programming; and compensation, including transportation and child care assistance.

Should the Board establish the proposed YAB, the Commission's involvement in its implementation is projected to continue into the next reporting period.

² Report Back on Exploring the Creation of a Countywide Youth Advisory Body (Board Agenda Item 2, April 16, 2019), December 4, 2019, <http://ccf.lacounty.gov/LinkClick.aspx?fileticket=uALzpw9pSa4%3d&portalid=24>

PRIORITY AREA: PREVENTION OF MALTREATMENT

COUNTYWIDE PREVENTION INITIATIVE

During the reporting period, the Commission continued its collaborative work with the Office of Child Protection (OCP), First 5 LA, and other stakeholders to implement Los Angeles County's 2017 Paving the Road to Safety for Our Children: A Prevention Plan for Los Angeles County (Prevention Plan).³

The Commission's representative sits on the Policy Roundtable for Childcare and Development and provided leadership in efforts to improve access to early care and education (ECE) programs; one of the seven key strategies included in the Prevention Plan. Most notably, this work has included the following activities:

- Chairing the Early Childhood Education Working Group jointly convened in 2018 by the County Office of Child Protection (OCP), Policy Roundtable for Child Care and Development and First 5 LA to advise and guide Comprehensive Fiscal Analysis of the ECE system and make recommendations to strengthen efficiency and effectiveness of the system across Los Angeles County;
- Working with stakeholders to plan and convene Los Angeles County's first ECE Summit in December 2019; and
- Working with OCP, DCFS and other County departments as part of a system improvement team to "move families from the Hotline to a Helpline". This initiative links at-risk families who come to the attention of the DCFS Child Abuse Hotline with issues that do not rise to the level of requiring a child abuse and neglect investigation to community-based services to prevent maltreatment and further DCFS involvement. The successful program won the County's Gold Eagle Award at the Annual Productivity and Quality Awards Ceremony in October 2019.

³ **Paving the Road to Safety for Our Children: A Prevention Plan for Los Angeles County:** <http://ocp.lacounty.gov/Portals/OCP/PDF/Prevention/Prevention%20Plan/2017-06-29%20Paving%20the%20Road%20to%20Safety%20for%20Our%20Children.pdf?ver=2018-10-24-073408-057>

The Commission's representative also served on the Los Angeles County Chief Information Office and OCP-led working group to develop metrics for tracking outcomes and measuring the progress of the Prevention Plan, as well as the Department of Public Health's Home Visiting Leadership Council. Finally, a Commission representative served as a panelist at the 2019 Women's History Month Conference: Elevating Maternal, Paternal, Child, Adolescent and Family Health in Communities of Color. The Commission's work to prevent maltreatment is projected to continue during the next reporting period.

FIRST 5 LA BOARD OF COMMISSIONERS

The Commission holds an ex-officio seat on the First 5 LA Board of Commissioners. In addition to the duties and responsibilities associated with this role, during this reporting period, the Commission participated in the First 5 LA 2015 – 2020 Strategic Plan Refinement Process. The Commission provided substantive feedback on how First 5 LA can leverage, strengthen, and even alter its partnerships and areas of focus to ensure that children are safe from abuse, neglect, and other trauma.

PRIORITY AREA: SPECIAL POPULATIONS WITH HIGH LEVEL NEEDS

EDUCATION

In June of 2019 the Commission became aware of the Los Angeles Unified School District's (LAUSD) intent to significantly restructure its Foster Youth Achievement Program (FYAP)⁴ in ways that would diminish the quality and quantity of services and supports provided to students in foster care. The Commission advocated for maintenance of the integrity of the FYAP by meeting with stakeholders, including the director of the Educating Coordinating Council and representatives from Board offices, as well as providing written testimony at a LAUSD Board meeting and a letter of support for the program to LAUSD Board members and the superintendent.

The Commission continues to hold a seat on the Education Coordinating Council, which focused on implementation of the Every Student Succeeds Act and promotion of post-secondary education for systems-involved youth during this period of review. The Commission's work to support youth educational success will continue into 2020.

⁴ Restructuring the Foster Youth Achievement Program, June 17, 2019, http://file.lacounty.gov/SDSInter/bos/supdocs/2019-06-17_FYAP.pdf

JUVENILE JUSTICE

Juvenile Justice Ad-Hoc Committee

In February 2019, Commissioners conducted a site visit of Central Juvenile Hall. Probation Department staff provided a guided tour, shared of the challenges and stressors associated with working for the often-embattled department, and addressed Commissioner questions and concerns. These concerns included such issues as staffing ratios, the insufficient number of CARE unit beds to accommodate DCFS-involved youth, and a general lack of programming for crossover youth entering the system. These issues were discussed further with the director of Juvenile Probation at a subsequent Commission meeting.

During this period of review, the Commission brought together the Office of the Youth Diversion and Development (YDD), DCFS, OCP, Department of Mental Health, and Center for Strategic Partnerships to begin development of Los Angeles County's submission to the Strategies for Law Enforcement Intervention at Residential Facilities (Fostering Success) Request for Information (RFI).

This initiative, supported by the Commission since its introduction as a state budget proposal, aims to address the increasing number of foster youth who are inappropriately referred to law enforcement by congregate care providers, by funding a community-based and strategic approach to diverting youth away from the juvenile justice system.

In December 2019, YDD, the lead agency for Los Angeles County, was notified that the County had been awarded a Fostering Success grant. During the next period of review, the Commission will partner with relevant County departments and other stakeholders to continue this work.

Dual-Status Youth

During this period of review, the Commission continued to participate in the OCP-led Dual Status Youth Work Group and Delinquency Prevention Subcommittee. In this timeframe, the Work Group and Subcommittee developed protocols for ensuring access to Youth Diversion for DCFS-supervised youth, finalized comprehensive recommendations for prevention of foster youth crossing over into delinquency, and began the development of a delinquency risk and protective factors framework. The Commission's participation in the Dual-Status Youth Work Group is expected to continue into 2020.

MENTAL HEALTH

During this period of review, the Commission continued participation in the OCP-led Psychotropic Medication Work Group. The Work Group's activities focused on implementing the Psychotropic Medication Youth Engagement form with both DCFS and Probation-supervised youth and strengthening efforts to ensure that youth on psychotropic medication are undergoing appropriate and timely lab testing. The Commission's participation in the Psychotropic Medication Work Group is projected to continue into 2020.

TRANSITION AGE YOUTH (TAY)

TAY Hub Steering Committee

The Commission continued participation in the Chief Executive Office-led TAY Hub Steering Committee (Steering Committee) during this review period. Established in 2017, the Steering Committee is tasked with developing a multi-year countywide strategy that will facilitate self-sufficiency for transition age youth. The Commission's representative recruited former foster youth to participate in the Steering Committee and was instrumental in ensuring that the work was informed by the voices and experiences of TAY and post-transition age youth. This work is projected to continue into 2020.

YOUTH PERMANENCY

OCP Permanency Work Group

The Commission is represented on the OCP-led Permanency Work Group, which was established in response to a 2018 Board motion directing the development and implementation of a comprehensive plan to facilitate permanency for system-involved youth. During the review period, the Permanency Work Group developed initial recommendations intended to increase permanency. These recommendations include: (1.) improving data collection and sharing; (2.) reversing the decline in family reunification rates; and (3.) analyzing the services, supports, and fiscal benefits available to youth in care that have the unintended consequence of presenting as a barrier to permanency. The Commission's work in the area of youth permanency is projected to continue into 2020.

OCP Transitional Shelter Care Pilot Project

During this period of review, a Commission representative continued participation in the Transitional Shelter Care Pilot Project (TSC Pilot Project). Born, in part, from the Commission's work on the County's Welcome Centers, the TSC Pilot Project is an innovative approach to increasing permanency for youth with intensive needs who frequent the County's temporary shelter care placement infrastructure, and are at the very highest risk for ongoing instability. TSC Pilot Project participants credit its notable success to its foundational and guiding pillars: (1.) responsiveness to both youth and caregiver; (2.) ongoing provision of stabilizing supports; and, (3.) high level of youth engagement and contact. The Commission's participation in the TSC Pilot Project is projected to continue into 2020.

ANTELOPE VALLEY

Antelope Valley Collective Impact Work Group

As noted in the “Key Issues Impacting At-Risk and Systems-Involved Children and Families” section of this report, the Commission has taken a keen interest in improving conditions and outcomes for children and families in the Antelope Valley. Commission representatives have participated in the emerging DCFS, First 5 LA, and Casey Family Programs-led Antelope Valley Collective Impact Work Group (AV Work Group). Early activities of the AV Work Group centered around understanding the needs and strengths of the Antelope Valley and grounding participants in the collective impact model.

In November 2019, the Commission dedicated a meeting to learning more about the issues impacting this region. The Commission’s focus in this area was recognized by Supervisor Kathryn Barger, who attended the meeting and engaged in meaningful discussion with Commissioners about the needs and strengths of the Antelope Valley.

21st Century Child Welfare System Convening

In October 2018 and March 2019, Commission representatives attended Casey Family Program’s 21st Century Child Welfare System Convenings. During these events, stakeholders learned of the organization’s vision for a 21st Century child welfare system that is rooted in a public health/ population-based prevention approach to child welfare service delivery and were encouraged to begin contemplation of the ways in which their respective child welfare systems could be transformed. This public health approach serves as underpinning of the work taking place in the Antelope Valley. The work to meet the needs of children and families in the Antelope Valley is projected to continue into the next reporting period.

PRIORITY AREA: CROSS-CUTTING INITIATIVES

FAITH-BASED ENGAGEMENT

During this period of review, the Commission continued its work to strengthen engagement and faith-based collaboration in support of at-risk children and families in Los Angeles County.

Foster Together Network

A Commission representative is a member of the Ralph M. Parsons Foundation and First 5 LA-led collective impact initiative, Foster Together Network, which aims to address the County's challenges with resource family recruitment and retention.

As co-chair of Foster Together Network's Faith-Based Subcommittee, the representative served as a lead in the planning of the Downey Fostering Home faith-based resource family recruitment convening and as moderator of a panel discussion at the grand opening of the child welfare-oriented organization, Faith Foster Families Network.

Faith-Based Engagement Task Force

Commission representatives are members of the DCFS and Center for Strategic Partnerships-led Faith-Based Engagement Task Force (Task Force). The Task Force was established in response to the September 2018 Faith-Based Community Engagement for Foster Children Board motion, and is comprised of stakeholders from County departments, philanthropy, community, and faith-based organizations. Its primary goals are to develop a countywide faith-based engagement and sustainment strategy and inform the development of DCFS' newly established Faith-Based Engagement unit. As a member of the Task Force's steering committee, the Commission representative was involved in the process to secure funding and onboard a consultant to lead the work; ongoing stakeholder engagement; and routine consultation with Board deputies regarding the progress of the initiative. The Commission's efforts to strengthen faith-based partnerships in support of children, youth, and families is projected to continue into the next review period.

INVEST LA

During the third quarter of 2019, DCFS launched its strategic planning initiative, Invest LA. As part of Invest LA, stakeholders will develop a strategic plan and associated framework that is rooted in the shared core practice model, prevention and aftercare, safety culture, brain science, and a culture of equity. Commission representatives are participants in each Invest LA Investment Area Team (IAT), (1.) Community and Cross Sector Partners; (2.) Strengthening Children, Youth, and Families; and (3.) Workforce Excellence, as well as the Advisory Team. A Commission representative serves as co-lead of the Recruitment Subcommittee of the Workforce Excellence IAT. Each IAT is charged with developing specific strategic plan recommendations, which will ultimately be approved by the Advisory Team. The Commission's participation in the Invest LA Initiative is projected to continue into 2020.

FAMILY FIRST PREVENTION SERVICES ACT (FFPSA) – IN – LA WORK GROUP

The Commission participated in the FFPSA-in-LA Work Group during the review period. In April 2019, DCFS, Alliance for Children's Rights, and Children's Law Center launched the FFPSA-in-LA Work Group, to lead the County's planning for transition to the Family First Prevention Services Act. This work group is comprised of a broad array of stakeholders, including Chapin Hall, and has focused on determining implications of the FFPSA for Los Angeles County, assessing the County's "readiness," for FFPSA, and implementation planning. This work is projected to continue into the next reporting period.

COMMISSION FOR CHILDREN AND FAMILIES MEETINGS

Commission meetings are the primary vehicle through which information regarding issues, programs, and services impacting children and families is exchanged. Commission meetings serve as an important venue in which Commissioners, partners, and stakeholders are informed about child welfare related issues and systemic gaps and vulnerabilities are identified.

During the reporting period (July 2018 – December 2019), the Commission held 23 regular meetings, during which reports and presentations from County departments, advocates and stakeholders on child welfare related issues, services and programs were provided. Meeting topics included:

- Child and Family Poverty in Los Angeles County
- Juvenile Justice and Child Welfare in Los Angeles County
- Safe Families for Children Program
- Update: Cross- Over Youth- Related Work
- Update: Children’s Medical Hubs
- Local Control Funding Formula in Los Angeles County
- First 5 L A Strategic Plan Refinement Process
- Needs and Services for Foster Youth Entering and Emerging from Halls and Camps
- Equity Alliance for L A’s Kids: SENI 2018 and Equity is Justice 2.0 Resolution
- Governor’s Budget and other Legislative Items of Interest
- Office of Child Protection Progress Updates on Key Initiatives
- Community Prevention Linkages Project
- Update: Los Angeles County Foster Youth Bill of Rights and Services
- The Urgent Need for Enhanced and Specialized Service for LGBTQ+ Youth
- Investigating Suspected Child Abuse and Neglect
- Meeting the Needs of Children and Families in the Antelope Valley
- DCFS Child Fatality Review Process and Update on Anthony A . Recommendations
- Transformation of Challenger Memorial Youth Center
- California Youth Connection “No Stigma - No Barriers” Campaign
- Los Angeles County Early Care and Education Updates
- Update from Cal YOUTH: How Youth Transitioning to Adulthood from Foster Care are Faring in CA?
- Los Angeles County’s Housing Landscape for Transition Age Youth
- Youth Referrals to Law Enforcement from Congregate Care
- Update: Setting a Minimum Age for Los Angeles County’s Juvenile Justice System Board Motion
- Faith-Based Community Engagement for Foster Children
- Racial Disproportionality and Disparity

COMMISSION FOR CHILDREN AND FAMILIES REPRESENTATION ON COUNTY BODIES JULY 2018 – DECEMBER 2019

Commission for Children and Families Juvenile Justice Ad Hoc Committee	Carol O. Biondi Maria Brenes Shimica Gaskins Liz Seipel Dr. Jacquelyn McCroskey Dr. Wendy B. Smith
Countywide Prevention Initiative Work Group	Dr. Jacquelyn McCroskey
Department of Public Health Home Visiting Leadership Council	Dr. Jacquelyn McCroskey
Education Coordinating Council	Maria Brenes Dr. Jeanette Mann
Faith-Based Engagement Task Force	Dr. Tamara N. Hunter Dr. Jeanette Mann
FFPSA-in-LA Work Group	Dr. Wendy B. Smith
First 5 LA Board of Commissioners	Wendy Garen Dr. Wendy B. Smith
Invest LA Investment Area Teams & Advisory Council	William Bedrossian Tiffany Boyd Dr. Jeanette Mann Dr. Jacquelyn McCroskey Dr. Wendy B. Smith
Mental Health Services Act System Leadership Team	Liz Seipel
Office of Child Protection Dual-Status Youth Work Group	Wendelyn Julien Dr. Wendy B. Smith
Office of Child Protection Permanency Work Group	Dr. Wendy B. Smith
Office of Child Protection Psychotropic Medication Work Group	Wendelyn Julien
Policy Roundtable for Child Care and Development	Wendy Garen Dr. Jacquelyn McCroskey
TAY Hub Steering Committee	Tiffany Boyd